#### Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 9, 2024

Company name: DOSHISHA CORPORATION

Stock exchange listing: Tokyo

Stock code: 7483 URL https://www.doshisha.co.jp

Representative: President, CEO and COO Masayuki Nomura

Director and Managing Executive Officer

In Charge of Financial & Accounting, Takahiro Matsumoto TEL 06-6121-5669

Foreign Trade Operation.

Scheduled date of ordinary general meeting of shareholders:

Scheduled date to file Securities Report:

June 28, 2024

Scheduled date to commence dividend payments:

June 28, 2024

Preparation of supplementary material on financial results: No

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

#### 1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

|                           | Net sales       |     | Operating profit |       | Ordinary profit |     | Profit attributable to owners of parent |     |
|---------------------------|-----------------|-----|------------------|-------|-----------------|-----|---|-----|
|                           | Millions of yen | %   | Millions of yen  | %     | Millions of yen | %   | Millions of yen                         | %   |
| Year ended March 31, 2024 | 105,824         | 0.1 | 7,926            | (1.6) | 8,412           | 0.8 | 5,784                                   | 2.9 |
| Year ended March 31, 2023 | 105,709         | 4.6 | 8,052            | 13.3  | 8,342           | 9.8 | 5,621                                   | 9.5 |

Note: Comprehensive income Year ended March 31, 2024 ¥7,005 million [25.9%] Year ended March 31, 2023 ¥5,564 million [6.8%]

|                           | Earnings per share | Diluted earnings per<br>share | Profit attributable to<br>owners of<br>parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
|                           | Yen                | Yen                           | %  | %                            | %                          |
| Year ended March 31, 2024 | 169.42             | 167.31                        | 7.2  | 8.4                          | 7.5                        |
| Year ended March 31, 2023 | 164.34             | _                             | 7.3  | 8.7                          | 7.6                        |

Reference: Share of profit (loss) of entities accounted for using equity method

Year ended March 31, 2024 ¥— million Year ended March 31, 2023 ¥— million

(2) Consolidated financial position

|                      | Total assets    | Net assets      | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
|                      | Millions of yen | Millions of yen | %            | Yen                  |
| As of March 31, 2024 | 102,701         | 84,284          | 80.1         | 2,410.12             |
| As of March 31, 2023 | 98,188          | 79,704          | 79.4         | 2,283.42             |

Reference: Equity As of March 31, 2024: ¥82,283 million
As of March 31, 2023: ¥77,958 million

### (3) Consolidated cash flows

|                           | Cash flows from      | Cash flows from      | Cash flows from      | Cash and cash equivalents |
|---------------------------|----------------------|----------------------|----------------------|---------------------------|
|                           | operating activities | investing activities | financing activities | at end of period          |
|                           | Millions of yen      | Millions of yen      | Millions of yen      | Millions of yen           |
| Year ended March 31, 2024 | 5,377                | (1,309)              | (2,726)              | 54,187                    |
| Year ended March 31, 2023 | 7,121                | (304)                | (2,860)              | 52,639                    |

#### 2. Cash dividends

|  |                 | Annu            | al dividends per | Total cash      | Dividend payout | Ratio of dividends<br>to net assets |                      |                |
|--|-----------------|-----------------|------------------|-----------------|-----------------|-------------------------------------|----------------------|----------------|
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end  | Fiscal year-end | Total           | dividends (Total)                   | ratio (Consolidated) | (Consolidated) |
|  | Yen             | Yen             | Yen              | Yen             | Yen             | Millions of yen                     | %                    | %              |
| Year ended March 31, 2023                | -               | 30.00           | -                | 35.00           | 65.00           | 2,219                               | 39.6                 | 2.9            |
| Year ended March 31, 2024                | -               | 35.00           | -                | 40.00           | 75.00           | 2,560                               | 44.3                 | 3.2            |
| Year ending March 31, 2025<br>(Forecast) | -               | 40.00           | -                | 40.00           | 80.00           |                                     | 45.5                 |                |

Breakdown of year-end dividends for the fiscal year ended March 31, 2024:

Ordinary dividend of ¥35.00, and commemorative dividend of ¥5.00

Note: The company has revised the year-end dividend per share for the fiscal year ended March 31, 2024 from ¥35 to ¥40.

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

|   | Net sales       |     | Operating profit |      | Ordinary profit |     | Profit attributable to owners of parent |     | Earnings per share |
|---|-----------------|-----|------------------|------|-----------------|-----|---|-----|--------------------|
|   | Millions of yen | %   | Millions of yen  | %    | Millions of yen | %   | Millions of yen                         | %   | Yen                |
| Six months ending<br>September 30, 2024 | 54,100          | 4.3 | 4,450            | 4.3  | 4,500           | 2.6 | 2,950                                   | 0.6 | 86.41              |
| Full year                               | 110,000         | 3.9 | 9,000            | 13.5 | 9,100           | 8.2 | 6,000                                   | 3.7 | 175.74             |

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2024                 | 37,375,       | 536 shares | As of March 31, 2023      | 37,375,636 shares |
|--------------------------------------|---------------|------------|---------------------------|-------------------|
| Number of treasury shares at the end | of the period |            |                           |                   |
| As of March 31, 2024                 | 3,234,        | 599 shares | As of March 31, 2023      | 3,234,655 shares  |
| Average number of shares during the  | e period      |            |                           |                   |
| Year ended March 31, 2024            | 34,140,       | 944 shares | Year ended March 31, 2023 | 34,204,732 shares |

Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Non-consolidated operating results

Percentages indicate year-on-year changes

|                           | Net sales       |     | Operating profit |       | Ordinary profit |       | Profit          |       |
|---------------------------|-----------------|-----|------------------|-------|-----------------|-------|-----------------|-------|
|                           | Net sales       |     | Operating pr     | OIII  | Ordinary pro    | )111  | FIOIIt          |       |
|                           | Millions of yen | %   | Millions of yen  | %     | Millions of yen | %     | Millions of yen | %     |
| Year ended March 31, 2024 | 96,235          | 0.1 | 6,808            | (3.6) | 7,361           | (8.1) | 5,210           | (8.7) |
| Year ended March 31, 2023 | 96,149          | 5.4 | 7,064            | 10.7  | 8,008           | 14.9  | 5,709           | 16.4  |

|                           | Earnings per share | Diluted earnings per share |
|---------------------------|--------------------|----------------------------|
|                           | Yen                | Yen                        |
| Year ended March 31, 2024 | 152.61             | 150.71                     |
| Year ended March 31, 2023 | 166.92             | _                          |

#### (2) Non-consolidated financial position

|                      | Total assets    | Net assets      | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
|                      | Millions of yen | Millions of yen | %            | Yen                  |
| As of March 31, 2024 | 93,968          | 77,279          | 81.9         | 2,254.48             |
| As of March 31, 2023 | 90,390          | 73,673          | 81.4         | 2,153.95             |

Reference: Equity

As of March 31, 2024

¥76,970 million

As of March 31, 2023

¥73,537 million

2. Forecast of non-consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

|   | Net sales       |     | Ordinary profit |       | Profit          |       | Earnings per share |  |
|---|-----------------|-----|-----------------|-------|-----------------|-------|--------------------|--|
|   | Millions of yen | %   | Millions of yen | %     | Millions of yen | %     | Yen                |  |
| Six months ending<br>September 30, 2024 | 49,700          | 5.3 | 3,850           | (1.5) | 2,650           | (2.8) | 77.62              |  |
| Full year                               | 101,000         | 5.0 | 7,800           | 5.9   | 5,350           | 2.7   | 156.70             |  |

<sup>\*</sup> Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

#### Caution concerning forward-looking statements

The forward-looking statements, including the earnings forecasts shown in this document, include forecasts based on certain assumptions and plans available at the time of disclosure of this document. Actual results may differ materially due to risks and uncertainty regarding economic and industry trends, price competition, and exchange rate fluctuations.

<sup>\*</sup> Proper use of forecasts of financial results, and other special matters

## Consolidated financial statements Consolidated balance sheets

|  |                      | (Millions of yen)    |
|--|----------------------|----------------------|
|  | As of March 31, 2023 | As of March 31, 2024 |
| Assets   |                      |                      |
| Current assets   |                      |                      |
| Cash and deposits  | 52,639               | 55,187               |
| Notes receivable - trade                                     | 255                  | 271                  |
| Accounts receivable - trade                                  | 13,015               | 13,722               |
| Electronically recorded monetary claims - operating          | 1,196                | 1,476                |
| Merchandise and finished goods                               | 7,896                | 8,889                |
| Short-term loans receivable                                  | 12                   | 5                    |
| Other  | 780                  | 900                  |
| Allowance for doubtful accounts                              | (0)                  | (0                   |
| Total current assets   | 75,796               | 80,452               |
| Non-current assets   |                      |                      |
| Property, plant and equipment                                |                      |                      |
| Buildings and structures                                     | 13,882               | 13,980               |
| Accumulated depreciation                                     | (5,781)              | (6,163               |
| Buildings and structures, net                                | 8,100                | 7,816                |
| Land   | 9,385                | 9,385                |
| Leased assets  | 974                  | 1,089                |
| Accumulated depreciation                                     | (587)                | (684                 |
| Leased assets, net   | 387                  | 404                  |
| Construction in progress                                     | 13                   | -                    |
| Other  | 2,255                | 2,343                |
| Accumulated depreciation                                     | (1,875)              | (2,034               |
| Other, net   | 379                  | 308                  |
| Total property, plant and equipment                          | 18,266               | 17,914               |
| Intangible assets  |                      |                      |
| Leased assets  | 45                   | 18                   |
| Other  | 309                  | 402                  |
| Total intangible assets                                      | 354                  | 421                  |
| Investments and other assets                                 |                      |                      |
| Investment securities  | 2,200                | 2,683                |
| Long-term loans receivable                                   | 7                    | 2,003                |
| Deferred tax assets  | 452                  | 124                  |
| Other  | 1,118                | 1,109                |
| Allowance for doubtful accounts                              | (7)                  | (6                   |
| Total investments and other assets                           | 3,771                | 3,912                |
| Total investments and other assets  Total non-current assets | 22,392               | 22,248               |
|  |                      |                      |
| Total assets   | 98,188               | 102,701              |

|  | As of March 31, 2023 | As of March 31, 2024 |
|--|----------------------|----------------------|
| Liabilities  |                      |                      |
| Current liabilities                                      |                      |                      |
| Accounts payable - trade                                 | 6,047                | 6,487                |
| Current portion of long-term borrowings                  | _                    | 6,600                |
| Lease liabilities  | 118                  | 99                   |
| Income taxes payable                                     | 1,530                | 1,363                |
| Provision for bonuses for directors (and other officers) | 63                   | 58                   |
| Provision for bonuses                                    | 5                    | 11                   |
| Other  | 3,034                | 2,756                |
| Total current liabilities                                | 10,800               | 17,377               |
| Non-current liabilities                                  |                      |                      |
| Long-term borrowings                                     | 6,600                | _                    |
| Lease liabilities  | 313                  | 324                  |
| Retirement benefit liability                             | 677                  | 641                  |
| Asset retirement obligations                             | 10                   | 10                   |
| Deferred tax liabilities                                 | 10                   | 6                    |
| Other  | 72                   | 57                   |
| Total non-current liabilities                            | 7,683                | 1,040                |
| Total liabilities  | 18,484               | 18,417               |
| Net assets   |                      |                      |
| Shareholders' equity                                     |                      |                      |
| Share capital  | 4,993                | 4,993                |
| Capital surplus  | 6,273                | 6,273                |
| Retained earnings  | 71,614               | 75,008               |
| Treasury shares  | (5,105)              | (5,105)              |
| Total shareholders' equity                               | 77,775               | 81,169               |
| Accumulated other comprehensive income                   |                      |                      |
| Valuation difference on available-for-sale securities    | 232                  | 536                  |
| Deferred gains or losses on hedges                       | (270)                | 146                  |
| Foreign currency translation adjustment                  | 245                  | 404                  |
| Remeasurements of defined benefit plans                  | (24)                 | 26                   |
| Total accumulated other comprehensive income             | 182                  | 1,114                |
| Share acquisition rights                                 | 135                  | 309                  |
| Non-controlling interests                                | 1,610                | 1,690                |
| Total net assets   | 79,704               | 84,284               |
| Total liabilities and net assets                         | 98,188               | 102,701              |

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Fiscal year ended | Fiscal year ended |
|   | March 31, 2023    | March 31, 2024    |
| Net sales   | 105,709           | 105,824           |
| Cost of sales   | 77,043            | 75,939            |
| Gross profit  | 28,666            | 29,884            |
| Selling, general and administrative expenses              | 20,613            | 21,958            |
| Operating profit  | 8,052             | 7,926             |
| Non-operating income                                      |                   |                   |
| Interest and dividend income                              | 156               | 286               |
| Gain on adjustment of accounts payable                    | 11                | 6                 |
| Foreign exchange gains                                    | 29                | 106               |
| Operations consignment fee of subsidiaries and affiliates | 5                 | 5                 |
| Subsidy income  | 4                 | 1                 |
| Other   | 103               | 108               |
| Total non-operating income                                | 310               | 514               |
| Non-operating expenses                                    |                   |                   |
| Interest expenses   | 4                 | 5                 |
| Commission expenses                                       | 5                 | 3                 |
| Cancellation penalty                                      | _                 | 5                 |
| Other   | 10                | 14                |
| Total non-operating expenses                              | 20                | 28                |
| Ordinary profit   | 8,342             | 8,412             |
| Profit before income taxes                                | 8,342             | 8,412             |
| Income taxes - current                                    | 2,657             | 2,520             |
| Income taxes - deferred                                   | (61)              | (16)              |
| Total income taxes  | 2,596             | 2,504             |
| Profit  | 5,746             | 5,908             |
| Profit attributable to non-controlling interests          | 124               | 124               |
| Profit attributable to owners of parent                   | 5,621             | 5,784             |
|   |                   |                   |

## Consolidated statements of comprehensive income

|  | Fiscal year ended | Fiscal year ended |  |
|--|-------------------|-------------------|--|
|  | March 31, 2023    | March 31, 2024    |  |
| Profit   | 5,746             | 5,908             |  |
| Other comprehensive income                                     |                   |                   |  |
| Valuation difference on available-for-sale securities          | 175               | 303               |  |
| Deferred gains or losses on hedges                             | (478)             | 417               |  |
| Foreign currency translation adjustment                        | 124               | 324               |  |
| Remeasurements of defined benefit plans, net of tax            | (3)               | 50                |  |
| Total other comprehensive income                               | (181)             | 1,097             |  |
| Comprehensive income   | 5,564             | 7,005             |  |
| Comprehensive income attributable to                           |                   |                   |  |
| Comprehensive income attributable to owners of parent          | 5,380             | 6,715             |  |
| Comprehensive income attributable to non-controlling interests | 183               | 289               |  |

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2023

|  | Shareholders' equity |                 |                   |                 |                            |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |
| Balance at beginning of period                       | 4,993                | 6,273           | 68,054            | (4,459)         | 74,861                     |  |
| Changes during period                                |                      |                 |                   |                 |                            |  |
| Dividends of surplus                                 |                      |                 | (2,061)           |                 | (2,061)                    |  |
| Profit attributable to owners of parent              |                      |                 | 5,621             |                 | 5,621                      |  |
| Purchase of treasury shares                          |                      |                 |                   | (646)           | (646)                      |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |  |
| Total changes during period                          | _                    | -               | 3,560             | (646)           | 2,913                      |  |
| Balance at end of period                             | 4,993                | 6,273           | 71,614            | (5,105)         | 77,775                     |  |

|  |   | Accumulated                                 | other comprehe                                   | ensive income                                 |  |                                |                                  |                  |
|--|---|---|--|---|--|--------------------------------|----------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred<br>gains or<br>losses on<br>hedges | Foreign<br>currency<br>translation<br>adjustment | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Share<br>acquisition<br>rights | Non-<br>controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 56  | 207   | 180  | (21)  | 423  | ı                              | 1,427                            | 76,712           |
| Changes during period                                |   |   |  |   |  |                                |                                  |                  |
| Dividends of surplus                                 |   |   |  |   |  |                                |                                  | (2,061)          |
| Profit attributable to owners of parent              |   |   |  |   |  |                                |                                  | 5,621            |
| Purchase of treasury shares                          |   |   |  |   |  |                                |                                  | (646)            |
| Net changes in items other than shareholders' equity | 175   | (478)                                       | 64   | (3)   | (241)  | 135                            | 183                              | 77               |
| Total changes during period                          | 175   | (478)                                       | 64   | (3)   | (241)  | 135                            | 183                              | 2,991            |
| Balance at end of period                             | 232   | (270)                                       | 245  | (24)  | 182  | 135                            | 1,610                            | 79,704           |

|  | Shareholders' equity |                 |                   |                 |                            |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |
| Balance at beginning of period                       | 4,993                | 6,273           | 71,614            | (5,105)         | 77,775                     |  |
| Changes during period                                |                      |                 |                   |                 |                            |  |
| Dividends of surplus                                 |                      |                 | (2,389)           |                 | (2,389)                    |  |
| Profit attributable to owners of parent              |                      |                 | 5,784             |                 | 5,784                      |  |
| Purchase of treasury shares                          |                      |                 |                   | (0)             | (0)                        |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |  |
| Total changes during period                          | _                    | _               | 3,394             | (0)             | 3,394                      |  |
| Balance at end of period                             | 4,993                | 6,273           | 75,008            | (5,105)         | 81,169                     |  |

|  |   | Accumulated                                 | other comprehe                                   | ensive income                                 |  |                                |                                  |                  |
|--|---|---|--|---|--|--------------------------------|----------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred<br>gains or<br>losses on<br>hedges | Foreign<br>currency<br>translation<br>adjustment | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Share<br>acquisition<br>rights | Non-<br>controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 232   | (270)                                       | 245  | (24)  | 182  | 135                            | 1,610                            | 79,704           |
| Changes during period                                |   |   |  |   |  |                                |                                  |                  |
| Dividends of surplus                                 |   |   |  |   |  |                                |                                  | (2,389)          |
| Profit attributable to owners of parent              |   |   |  |   |  |                                |                                  | 5,784            |
| Purchase of treasury shares                          |   |   |  |   |  |                                |                                  | (0)              |
| Net changes in items other than shareholders' equity | 303   | 417   | 159  | 50  | 931  | 174                            | 79                               | 1,185            |
| Total changes during period                          | 303   | 417   | 159  | 50  | 931  | 174                            | 79                               | 4,579            |
| Balance at end of period                             | 536   | 146   | 404  | 26  | 1,114  | 309                            | 1,690                            | 84,284           |

### Consolidated statements of cash flows

|   | F' 1 1 1          | (Millions of yen) |
|---|-------------------|-------------------|
|   | Fiscal year ended | Fiscal year ended |
|   | March 31, 2023    | March 31, 2024    |
| Cash flows from operating activities  |                   |                   |
| Profit before income taxes  | 8,342             | 8,412             |
| Depreciation  | 752               | 803               |
| Increase (decrease) in provision for bonuses for directors (and other officers) | 6                 | (5)               |
| Increase (decrease) in provision for bonuses                                    | 0                 | 5                 |
| Increase (decrease) in allowance for doubtful accounts                          | (5)               | (1                |
| Increase (decrease) in retirement benefit liability                             | 21                | 37                |
| Share-based payment expenses  | 135               | 174               |
| Insurance claim income  | 155               | (0                |
| Subsidy income  | (4)               | (1                |
| Interest and dividend income  | (156)             | (286              |
| Interest expenses   | 4                 | 5                 |
| Decrease (increase) in trade receivables  | (14)              | (940              |
| Decrease (increase) in inventories  | 144               | (974              |
| Increase (decrease) in trade payables   | 128               | 376               |
| Increase (decrease) in accrued consumption taxes                                | (9)               | 114               |
| Decrease (increase) in other current assets                                     | (29)              | (14               |
| Increase (decrease) in other current liabilities                                | (36)              | 53                |
| Other, net  | 22                | 18                |
| Subtotal  | 9,302             | 7,776             |
| Interest and dividends received   | 156               | 284               |
| Interest paid   | (4)               | (5                |
| Income taxes paid   | (2,335)           | (2,681            |
| Proceeds from insurance income  | (2,333)           | (2,001            |
| Subsidies received  | 4                 | 1                 |
| Net cash provided by (used in) operating activities                             | 7,121             | 5,377             |
|   | 7,121             | 3,377             |
| Cash flows from investing activities  |                   | (1.292            |
| Payments into time deposits   | =                 | (1,283<br>283     |
| Proceeds from withdrawal of time deposits                                       | (100)             |                   |
| Purchase of property, plant and equipment  Purchase of intangible assets        | (199)             | (68               |
| Purchase of investment securities   | (82)              | (231              |
| Purchase of investment securities  Proceeds from sale of investment securities  | (21)              | (22               |
|   | _                 | 2                 |
| Proceeds from collection of loans receivable                                    | 13                | 13                |
| Other payments  | (17)              | (8                |
| Other proceeds  | (224)             | 6                 |
| Net cash provided by (used in) investing activities                             | (304)             | (1,309)           |

|   |                   | (infinious of jen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2023    | March 31, 2024     |
| Cash flows from financing activities                        |                   |                    |
| Purchase of treasury shares                                 | (646)             | (0)                |
| Repayments of lease liabilities                             | (153)             | (126)              |
| Dividends paid  | (2,060)           | (2,389)            |
| Dividends paid to non-controlling interests                 | _                 | (210)              |
| Net cash provided by (used in) financing activities         | (2,860)           | (2,726)            |
| Effect of exchange rate change on cash and cash equivalents | 101               | 205                |
| Net increase (decrease) in cash and cash equivalents        | 4,058             | 1,547              |
| Cash and cash equivalents at beginning of period            | 48,581            | 52,639             |
| Cash and cash equivalents at end of period                  | 52,639            | 54,187             |
|   |                   |                    |