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Securities code: 7483

June 12, 2023

To our shareholders:

Masayuki Nomura President **DOSHISHA CO., LTD.**

1-5-5 Higashi-Shinsaibashi, Chuo-ku, Osaka

NOTICE OF THE 47TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby notify you that the 47th Ordinary General Meeting of Shareholders of DOSHISHA CO., LTD. (the "Company") will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on the Company's website. Please access the website below to view the information.

The Company's website:

https://www.doshisha.co.jp/lp/generalmeeting/ (in Japanese)

In addition to the Company's website, the Electronic Provision Measures Matters are also posted on the website of the Tokyo Stock Exchange (TSE) shown below.

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "DOSHISHA" in "Issue name (company name)" or the Company's securities code "7483" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

In view of maintaining fairness between shareholders who attend the General Meeting of Shareholders and those for which attendance is difficult, the Company has stopped providing gifts for shareholders in attendance. We would greatly appreciate your understanding.

Additionally, if you are unable to attend the meeting, you may exercise your voting rights via the Internet, etc., or in writing (postal mail). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than 5:30 p.m. on Wednesday, June 28, 2023 (Japan Standard Time).

1. Date and Time: Thursday, June 29, 2023 at 10:00 a.m. (Japan Standard Time)

(Reception will open at 9:00 a.m.)

2. Place: DOSHISHA CO., LTD. Osaka Head Office, 11th Floor

1-5-5 Higashi-Shinsaibashi, Chuo-ku, Osaka

3. Agenda:

Matters to be reported:

 Business Report and Consolidated Financial Statements for the 47th Term (from April 1, 2022 to March 31, 2023), as well as the results of the audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board 2. Non-Consolidated Financial Statements for the 47th Term (from April 1, 2022 to March 31, 2023)

Matters to be resolved:

Proposal 1: Appropriation of surplus

Proposal 2: Partial amendments to the Articles of Incorporation

Proposal 3: Election of eight (8) Directors

Proposal 4: Election of three (3) Audit & Supervisory Board Members

- If attending the meeting in person, please present the voting form at the reception desk.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's aforementioned website and the TSE website.
- For this general meeting of shareholders, we have delivered paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have requested them. Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and Article 16 of the Articles of Incorporation of the Company, the following items are not provided in the paper-based documents delivered.
 - (1) "Systems for Ensuring the Properness of Business Activities" in the Business Report
 - (2) "Outline of the Operation of Internal Control System" in the Business Report
 - (3) "Consolidated Statement of Changes in Equity" in the Consolidated Financial Statements
 - (4) "Notes to the Consolidated Financial Statements" in the Consolidated Financial Statements
 - (5) "Statement of Changes in Equity" in the Financial Statements
 - (6) "Notes to the Non-consolidated Financial Statements" in the Financial Statements

As a result, the Business Report, the Consolidated Financial Statements and the Financial Statements included in this document are a subset of the documents audited by the Accounting Auditor in preparing the Financial Audit Report and the Audit & Supervisory Board Members in preparing the Audit Report.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of surplus

Having identified the appropriate return of profits to shareholders as its most important management policy, the Company has made it its basic policy to, while bearing in mind the need to maintain a proactive and stable dividend, also consider the need to maintain internal reserves to fund further business expansion and to strengthen the corporate structure so that it can respond to changes in the business environment, as well as the need for a compensation system that reflects employee performance.

Taking into account factors such as future business expansion, the Company proposes the year-end dividends for the 47th Term and other appropriation of surplus as follows:

- 1. Matters related to year-end dividends
 - (1) Type of dividend property Cash
 - (2) Allocation of dividend property and total amount thereof
 - ¥35 per common share of the Company
 - Total amount of dividends: ¥1,194,934,335
 - Note that the Company paid an interim dividend of \(\frac{4}{3}\)0 per share, bringing the dividend for the entire fiscal year to \(\frac{4}{6}\)5 per share.
 - (3) Effective date of distribution of dividends of surplus June 30, 2023
- 2. Matters related to other appropriation of surplus
 - (1) Item of surplus to be increased and amount of increase thereof General reserve: \(\frac{\pma}{3}\),000,000,000
 - (2) Item of surplus to be decreased and amount of decrease thereof Retained earnings brought forward: ¥3,000,000,000

Proposal 2: Partial amendments to the Articles of Incorporation

1. Reasons for proposal

The Company proposes to add a business objective to Article 2 of the current Articles of Incorporation (Objective) in order to clarify its business lineup according to the current state of its business and in preparation for future business expansion and diversification, and to adjust the numbering of items in the Article to accommodate the newly established item.

2. Details of the amendments

Details of the amendments are as follows:

(Amended parts are underlined)

Current Articles of Incorporation	Proposed amendment			
(Objective)	(Objective)			
Article 2	Article 2			
The objective of the Company is to engage in the following	The objective of the Company is to engage in the following			
business areas.	business areas.			
Items 1. through 33. (Omitted)	Items 1. through 33. (Unchanged)			
(Newly established)	34. Repair and technological direction for electronic products			
(Newly established)	35. Call center operations, management, and contracting			
(Newly established)	36. Planning, design, development, analysis, evaluation,			
	quality management, and consulting for electronic products			
(Newly established)	37. Sales, export, and import businesses for electronic product			
	<u>parts</u>			
34. Any business incidental to any of the above	38. Any business incidental to any of the above			

Proposal 3: Election of eight (8) Directors

The term of all seven (7) Directors expires at the conclusion of this General Meeting of Shareholders. Therefore, the Company proposes the election of eight (8) Directors, increasing the number of Directors by one (1) to enhance the management system.

The candidates for Directors are as follows:

No.	Name (Date of birth)		Career summary, position and responsibilities (Significant concurrent positions outside the Company)				
1	Masaharu Nomura (September 18, 1946)	Director, Dos Director, Kar	Established the Company Took office as President Chairman and Chief Executive Officer Chairman (present position) concurrent positions outside the Company) shisha Logistics Co., Ltd. cinpia Co., Ltd.	1,079,583			
	As the founder of the company Company and steadily develop	[Reasons for nomination as candidate for Director] As the founder of the company, with his strong leadership and determination, he has led the management of the Company and steadily developed the Group for over 40 years since its foundation. The Company has nominated him as a candidate to continue serving as Director due to his achievements that prove his this continue is a continue serving as Director due to his achievements that prove his achievements.					
2	Masayuki Nomura (June 3, 1972)	Jan. 1998 Joined the Company June 2004 Director Apr. 2006 Managing Director, Chief Director of PB Division May 2006 Chief Director of The Second Business Unit May 2007 Senior Managing Director May 2010 Representative Senior Managing Director, Officer In Charge of Investor Relations & Public Relations					
	[Reasons for nomination as can He has abundant experience, as positions since joining the Con The Company has nominated has insight, required for supervisin	pril 2014.					

(Date of birth)		Number of the Company's shares owned	
(Date of birth) Foneri Kimbara August 5, 1952)	Feb. 1990 June 1995 June 2001 Nov. 2002 Dec. 2004 Mar. 2005 Apr. 2006 July 2006 Feb. 2007 Apr. 2011 May 2013 June 2014 Nov. 2018 (Significant of President, Vieresident, Vieresident, Shedirector, Life Director, Raise	Joined the Company Director Managing Director Senior Managing Director Vice President, Chief Director of PB Division Chief Director of PB Division and Officer In Charge of Quality Assurance Chief Director of Sales and Officer In Charge of Investor Relations & Public Relations Chief Director of Sales, Officer In Charge of Quality Assurance, Investor Relations & Public Relations Chief Director of Sales, Chief Director of Quality Assurance/Affiliated Companies Business, and Officer In Charge of Investor Relations & Public Relations Chief Director of Sales and Officer In Charge of Investor Relations & Public Relations Chief Director of Sales and Officer In Charge of Investor Relations & Public Relations Chief Director of Sales Representative Director and Executive Vice President, Advisor to the President Advisor to the President and Officer In Charge of Sales Planning Vice Chairman and Advisor to the Chairman Vice President and Chief Director of Sales (present position) concurrent positions outside the Company) ctoria Well Holdings Limited anghai Comrade Trade Company Evet Co., Ltd. Inbow Warehouse (Shenzhen) Limited Injungang Brilliant Daily Products Co., Ltd.	Company's share owned

The Company has nominated him as a candidate to continue serving as Director due to his abundant experience, achievements and insight into management, obtained through having acted in important positions since joining the Company and serving currently as the Representative Director of the Company since December 2004.

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company)	Number of the Company's shares owned
4	Takahiro Matsumoto (August 25, 1970)	Apr. 1994 Apr. 2012 Aug. 2013 June 2014 June 2016 Apr. 2018	Joined Daiwa Bank, Ltd. (now Resona Bank, Limited.) Joined the Company, Director of Corporate Planning Department Supervising Director of System Development Department, Director of Corporate Planning Department, and Officer In Charge of Investor Relations & Public Relations Executive Officer, Executive Officer In Charge of System Development and Supervising Director of Financial & Accounting Department, Foreign Trade Operation Department and Business Management Director and Executive Officer In Charge of Financial & Accounting, Foreign Trade Operation and Business Management Director and Executive Officer In Charge of Financial & Accounting, Foreign Trade Operation, Business Management and Investigation Director and Managing Executive Officer In Charge of Financial & Accounting, Foreign Trade Operation and Business Management	1,370
	[Reasons for nomination as cand	lidate for Direct	(present position) or]	
			to continue serving as Director due to his superior	
		•	having extensive experience in the Management Dep	
	Company since joining the Comp	oany and servin	g currently as the Director of the Company since Jun	ne 2016.

No.	Name (Date of birth)	Car (Signific	Number of the Company's shares owned	
		Apr. 1994	Joined the Company	
		Oct. 2001	Director of Corporate Planning Department	
		Oct. 2006	Director of Corporate Planning Department,	
			and Officer In Charge of Investor Relations &	
			Public Relations	
		Jan. 2007	Executive Officer, Director of General	
			Corporate Planning Department, and Officer In	
			Charge of Investor Relations & Public	
			Relations	
		Nov. 2009	Executive Officer, Chief of President's Office,	
			Director of General Corporate Planning	
			Department, Officer In Charge of Italy Office, and In Charge of Investor Relations & Public	
			Relations	
	*	Apr. 2012	Executive Officer, Officer In Charge of	
		1	Corporate Planning, Human Resource, System	16.70
	Nobushige Koyanagi		Development, and Italy Office, Chief of	16,78
	(August 31, 1971)		President's Office, Director of Human	
5			Resource Department, and Officer In Charge of	
			Investor Relations & Public Relations	
		May 2013	Managing Executive Officer	
		Feb. 2021	Managing Executive Officer, Officer In Charge	
			of Corporate Planning, Human Affairs, and EC	
			Business Strategy, Chief of President's Office, Officer In Charge of Investor Relations &	
			Public Relations, and Director of EC Business	
			Strategy Department	
		Apr. 2023	Managing Executive Officer, Officer In Charge	
		1-4	of Corporate Planning, Human Affairs, and EC	
			Business Development, Chief of President's	
			Office, and In Charge of Investor Relations &	
			Public Relations (present position)	

The Company has nominated him as a candidate to serve as Director due to his superior ability, experience and insight into overall management and administration, obtained through having extensive experience in the Corporate, Planning, and Management Department of the Company since joining the Company and serving currently as the Managing Executive Officer of the Company since May 2013.

No.	Name (Date of birth)		Career summary, position and responsibilities (Significant concurrent positions outside the Company)			
	(Date of offili)	· -		owned		
		Jan. 1972	Joined SHIMAMURA Co., Ltd.			
	Outside Director	May 1985	Director of SHIMAMURA Co., Ltd.			
	Guiside Birector	May 1987	Managing Director of SHIMAMURA Co., Ltd.			
	Chohachi Goto	May 1990	Senior Managing Director of SHIMAMURA	13,921		
	(February 9, 1945)		Co., Ltd.			
		May 2009	Resigned from SHIMAMURA Co., Ltd.			
6		June 2015	Director of the Company (present position)			
U	1 =		le Director and outline of roles expected]			
			a candidate for Outside Director since the Company vide the Company with his valuable opinions and su	-		
	=		te direction for business execution from an independent			
			nolder value and corporate value based on his abundance.			
			corporate manager for many years.	ant experience and		
	[Tenure as Outside Director]	F	,			
		, his tenure as	an Outside Director of the Company will be eight (8) years.		
		Apr. 1966	Appointed Police Officer with Osaka			
			Prefectural Police			
		Mar. 2001	Chief of Fuse Police Station			
		Mar. 2002	Head of Criminal Administration Division,			
			Criminal Investigation Department			
		Mar. 2003	Head of Inspection Office, Police			
			Administration Department			
		Mar. 2004	Chief of Minami Police Station			
	Outside Director	Mar. 2005	Head of Osaka City Police Department and			
	N. 11.W		Head of Organized Crime Division, Osaka	14,254		
	Noriaki Kumamoto	1 2006	Prefectural Police			
	(November 9, 1947)	Jan. 2006	Head of Criminal Investigation Department, Osaka Prefectural Police Headquarters			
		Mar. 2008	Resigned as Police Officer with Osaka			
		Widi. 2000	Prefectural Police			
-		Apr. 2008	Head of Osaka Office of the Japan Safe Driving			
7		11p1. 2000	Center			
		Mar. 2010	Resigned as Head of Osaka Office of the Japan			
			Safe Driving Center			
		June 2015	Director of the Company (present position)			
	[Reasons for nomination as cand	idate for Outsic	le Director and outline of roles expected]			
			to as a candidate for Outside Director since the Com			
	_	_	vide the Company with his valuable opinions and ad			
			te direction for business execution from an independ	_		
	the enhancement of a mid- and long-term shareholder value and corporate value based on his abundant experience and					
	extensive knowledge obtained from serving as Head of Criminal Investigation Department, Osaka Prefectural Police Headquarters and Head of Organized Crime Division, Osaka Prefectural Police.					
			e to continue serving as Outside Director, because the	a Company has		
			t the police, he can properly perform the duties of ar			
			ng any private enterprises other than as an Outside D			
	[Tenure as Outside Director]		-5, F-1. and enterprises outer than as an outside D			
	1 =	, his tenure as	an Outside Director of the Company will be eight (8) years.		

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company)	Number of the Company's shares owned
8	Outside Director Keiji Takamasu (March 2, 1953)	Apr. 1977 May 2005 May 2008 June 2008 June 2011 June 2012 Mar. 2015 June 2017 June 2018	Joined The Sumitomo Bank, Limited (now Sumitomo Mitsui Banking Corporation) Executive Officer of Sumitomo Mitsui Banking Corporation Senior Managing Officer of Kansai Urban Banking Corporation (now Kansai Mirai Bank, Limited) Senior Managing Director and Senior Managing Officer of Kansai Urban Banking Corporation Senior Managing Officer of The Royal Hotel, Limited Representative Director and Vice President of The Royal Hotel, Limited Representative Director and Vice President of The Royal Hotel, Limited, and Representative Director and President of RIHGA Royal Hotel Hiroshima, Limited, and Representative Director and President of RIHGA Royal Hotel Kokura, Limited Resigned from The Royal Hotel, Limited Director of the Company (present position)	owned 3,338
		, -	concurrent positions outside the Company) Chairman, iBNet Co., Ltd.	
	[Reasons for nomination as cano		le Director and outline of roles expected]	l
	-		s a candidate for Outside Director since the Compan	y expects him to
	continue serving as Outside Dir	ector and to prov	vide the Company with his valuable opinions and sug	ggestions on the
			te direction for business execution from an independ	-
		•	nolder value and corporate value based on his abunda	
1	extensive knowledge on finance	and corporate r	nanagement obtained from key posts of financial ins	titutions and hotel

Notes:

1. New candidates for Director are indicated by an asterisk (*).

management companies for many years.

[Tenure as Outside Director]

The Company engages in transactions such as goods procurement with Victoria Well Holdings Limited, the company where candidate for Director Toneri Kimbara serves as President.

At the conclusion of this meeting, his tenure as an Outside Director of the Company will be five (5) years

- 3. There is no special interest between any of the other candidates and the Company.
- 4. The Company has entered into a directors and officers liability insurance contract with an insurance company, as prescribed in Article 430-3, Paragraph 1 of the Companies Act. The insureds are directors, audit & supervisory board members, executive officers, management level personnel of the Company and officers dispatched outside the Company and do not bear the premiums. The insurance policy covers legal damages and court costs and other officer's expenses that may be incurred by the insured. If each of the candidates is elected, each of them will become insured under the policy.
- 5. Chohachi Goto, Noriaki Kumamoto and Keiji Takamasu are candidates for Outside Director. Pursuant to the Company's Articles of Incorporation and Article 427, Paragraph 1 of the Companies Act, the Company has concluded limited liability agreements with them to limit their liability, provided that they have acted in good faith and without gross negligence, to the extent defined by the laws and regulations. If each of their elections is approved, the Company plans to retain these limited liability agreements with each of them.
- 6. The Company has designated Chohachi Goto, Noriaki Kumamoto and Keiji Takamasu as Independent Officers in accordance with the rules of the Tokyo Stock Exchange, and has registered them as such at the exchange. If each of their elections is approved, the Company plans for their appointment as Independent Officers to continue.

Proposal 4: Election of three (3) Audit & Supervisory Board Members

The term of all four (4) Audit & Supervisory Board Members expires at the conclusion of this General Meeting of Shareholders.

Therefore, the Company proposes the election of three (3) Audit & Supervisory Board Members. In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

discernment and ability.

No.	Name (Date of birth)		eer summary and position in the Company ant concurrent positions outside the Company)	Number of the Company's share owned
1	Toshihiro Fujimoto (January 25, 1951)	Audit & Supe Ltd. Audit & Supe Audit & Supe Supervisor, L	Joined the Company Director Officer In Charge of Financial & Accounting, Business Management and Foreign Trade Operation, and Supervising Director of Financial & Accounting Department Officer In Charge of Financial & Accounting, Business Management, Foreign Trade Operation, General Affairs and Tokyo Offices Officer In Charge of Financial & Accounting, Business Management and Foreign Trade Operation, and Supervising Director of Financial & Accounting Department and Business Management Department Officer In Charge of Financial & Accounting, Business Management and Foreign Trade Operation, and Supervising Director of Business Management Department Officer In Charge of Financial & Accounting and Foreign Trade Operation Managing Director Director and Managing Executive Officer Executive Officer In Charge of Financial & Accounting, Foreign Trade Operation and Business Management Full-time Audit & Supervisory Board Member (present position) concurrent positions outside the Company) ervisory Board Member, Doshisha Logistics Co., ervisory Board Member, Karinpia Co., Ltd. cianyungang Brilliant Daily Products Co., Ltd.	41,0
1	Since joining the Company, he Department, and has contribute Managing Director.	ndidate for Audit has extensive exped to boosting cor	& Supervisory Board Member] perience in various sections including the Financial reporate value in business management, finance and a te to continue serving as an Audit & Supervisory Board.	accounting as

No.	Name (Date of birth) Career summary and position in the Company (Significant concurrent positions outside the Company)			Number of the Company's shares owned	
2	Outside Tadashi Edo (September 16, 1944)	Certified tax	Joined Osaka Regional Taxation Bureau Deputy District Director of Higashiyodogawa Tax Office District Director of Tanabe Tax Office Appeals Judge, Second Department of Osaka Regional Tax Tribunal Chief Internal Inspector Dispatched to Osaka Assistant Manager, First Taxation Department of Osaka Regional Taxation Bureau General Manager, Second Examination Group of Osaka Regional Taxation Bureau Established Edo Tadashi Certified Tax Accountant Office (present position) Outside Audit & Supervisory Board Member, Toyo Tanso Co., Ltd. Audit & Supervisory Board Member of the Company (present position) concurrent positions outside the Company) accountant (Representative of Tadashi Edo Accountant Office)	2,533	
	[Reasons for nomination as candidate for Outside Audit & Supervisory Board Member] The Company has nominated him as a candidate to continue serving as Outside Audit & Supervisory Board Member because the Company has judged that he will be able to enhance the monitoring function of corporate management leveraging his expertise as a tax accountant and years of experience in tax and accounting. He has never in the past been directly involved in the management of a company other than as an outside Audit & Supervisory Board Member. However, based on the above reasons, the Company has judged that he has sufficient insight on the corporate auditing and will appropriately fulfill his duties as an outside Audit & Supervisory Board Member. [Tenure as Audit & Supervisory Board Member] At the conclusion of this meeting, his tenure as an Audit & Supervisory Board Member of the Company will be eight				

(8) years.

No.	Name (Date of birth)		Career summary and position in the Company (Significant concurrent positions outside the Company)		
		Apr. 1975 July 1997	Joined National Tax Agency Chief of Finance Office, Finance Department of		
		July 2001	West Japan Railway Company Professor of Education Department II of National Tax College		
		July 2003	District Director of Maizuru Tax Office		
		July 2008	Commissioner's Secretariat of the National Tax Agency, Assigned to Osaka, and General		
			Manager of Management Supervisor's Office		
		July 2011	District Director of Amagasaki Tax Office		
	*	July 2012	General Manager, Second Taxation Department		
	Outside		of Osaka Regional Taxation Bureau		
		Sept. 2013	Established Suzuka Yoshio Certified Tax	(
	Yoshio Suzuka		Accountant Office (present position)		
	(October 28, 1952)	June 2014	Corporate Auditor of HURXLEY CORPORATION (present position)		
3		June 2015	Outside Audit & Supervisory Board Member, GUNZE LIMITED		
		Aug. 2019	Outside Auditor of Tatsumi Shokai Co., Ltd. (present position)		
		(Significant c	oncurrent positions outside the Company)		
		Certified tax	accountant (Representative of Suzuka Yoshio		
		Certified Tax	Accountant Office)		
		Corporate Au	ditor of HURXLEY CORPORATION		
			tor of Tatsumi Shokai Co., Ltd.		
	The Company has nominated him	n as a candidate	le Audit & Supervisory Board Member] to serve as Outside Audit & Supervisory Board Meance the monitoring function of corporate managements		

Notes:

- 1. New candidates for Audit & Supervisory Board Member are indicated by an asterisk (*).
- 2. There is no special interest between any of the candidates and the Company.

fulfill his duties as an outside Audit & Supervisory Board Member.

3. The Company has entered into a directors and officers liability insurance contract with an insurance company, as prescribed in Article 430-3, Paragraph 1 of the Companies Act. The insureds are directors, audit & supervisory board members, executive officers, management level personnel of the Company and officers dispatched outside the Company and do not bear the premiums. The insurance policy covers legal damages and court costs and other officer's expenses that may be incurred by the insured. If each of the candidates is elected, each of them will become insured under the policy.

independent and objective perspective by leveraging his expertise as a tax accountant and years of experience in tax and accounting developed at organizations such as the National Tax Agency. He has never in the past been directly involved in the management of a company other than as an outside Audit & Supervisory Board Member. However, based on the above reasons, the Company has judged that he has sufficient insight on the corporate auditing and will appropriately

- 4. The Company has designated Tadashi Edo as Independent Officer in accordance with the rules of the Tokyo Stock Exchange, and has registered him as such at the exchange. If his election is approved, the Company plans for his appointment as Independent Officer to continue.
- 5. Yoshio Suzuka satisfies the requirements of an Independent Officer in accordance with the rules of the Tokyo Stock Exchange, and if his election is approved, the Company plans for his appointment as Independent Officer.
- 6. Tadashi Edo and Yoshio Suzuka are candidates for Outside Audit & Supervisory Board Member. Pursuant to the Company's Articles of Incorporation and Article 427, Paragraph 1 of the Companies Act, the Company has concluded a limited liability agreement with Tadashi Edo to limit his liability, provided that he has acted in good faith and without gross negligence, to the extent defined by the laws and regulations. If his election is approved, the Company plans to retain this limited liability agreement with him. Additionally, if the election of Yoshio Suzuka is approved, the Company plans to enter into an identical limited liability agreement with him as well.

■Skill matrix for Directors and Audit & Supervisory Board Members after this General Meeting of Shareholders

					ity, experience		
Name	Inside/ outside	Position	Corporate management Business strategy	Sales Marketing	Product development Quality control	Finance and accounting Tax	Legal affairs Risk management
Masaharu Nomura	Inside	Chairman	•	•	•	•	•
Masayuki Nomura	Inside	President	•	•	•	•	•
Toneri Kimbara	Inside	Vice President	•	•	•	•	•
Takahiro Matsumoto	Inside	Director				•	
Nobushige Koyanagi	Inside	Director	•	•			
Chohachi Goto	Outside	Director	•	•	•		
Noriaki Kumamoto	Outside	Director					•
Keiji Takamasu	Outside	Director	•	•		•	
Toshihiro Fujimoto	Inside	Full-time Audit & Supervisory Board Member				•	•
Tadashi Edo	Outside	Audit & Supervisory Board Member				•	
Yoshio Suzuka	Outside	Audit & Supervisory Board Member				•	

^{*} The above skill matrix shows items particularly expected to each officer, not all knowledge and experience each of them possesses.